

# Andrea Perkins, PMP

Chief Operating Officer | Chief Delivery Officer

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## Executive Summary

**Enterprise transformation executive with 20 years of progressive leadership** scaling organizations, driving operational excellence, and delivering measurable business outcomes across technology services. Currently leading a \$62M P&L business unit while architecting governance frameworks that influence \$500M+ in delivery across a 3,000-person Solutions organization.

Proven track record of building high-performing organizations, creating new revenue streams, and leading M&A integration. **Led integration of 4 acquisitions** including full operational leadership of Insight's first strategic services M&A. Known for building businesses inside businesses—turning operational capabilities into competitive advantages.

**\$62M+**

P&L Ownership

**\$120M+**

Revenue Created (DES)

**350+**

Team Members

**\$500M**

Enterprise Accountability

## Strategic Initiatives — Building Businesses Inside Businesses

### Delivery Enabled Sales (DES)

#### **\$120M+ in Wins**

Designed program aligning delivery and sales—driving 1,000+ delivery-sourced opportunities and creating "everyone sells" culture.

### DEVSHOP® Practice

#### **\$12M in 6 Months**

Architected practice from inception, codifying capacity-based SDLC and governance framework across Data & AI and App Modernization.

### Client Experience Platform

#### **Enterprise CX Framework**

Led strategic initiative building enterprise CX platform, Qualtrics-based VOC/NPS programs, and CxO Advisory Council.

### Enterprise PPM Modernization

#### **19,000+ Projects Enabled**

Led end-to-end platform selection and Clarizen rollout with standardized delivery workflows and real-time portfolio reporting.

## Professional Experience

**Insight Enterprises** — Fortune 500 solutions integrator | \$9B+ revenue | 12,000+ employees globally

### Vice President, Services

2022–Present

*\$62M P&L | 350+ FTEs | ~1,000 concurrent projects | Enterprise governance across \$500M Solutions portfolio*

- **Grew revenue 39%** to \$62M+ through strategic service expansion and operational optimization
- **Launched Delivery Enabled Sales program** generating \$120M+ in wins and 1,000+ delivery-sourced opportunities
- **Built DEVSHOP® practice from inception to \$12M** in booked business within 6 months
- **Improved gross margin by 16%** through delivery efficiency and pricing discipline
- **Led M&A integration for 4 acquisitions** including first strategic services deal
- **Architected enterprise PM governance** influencing \$500M+ across 3,000 employees

### Director, Transformation Services

2019–2022

*300+ FTEs | \$15M+ practice revenue | Enterprise methodology ownership*

- **Scaled team from 200 to 300+** while maintaining delivery excellence
- **Built PM-as-a-Service from inception to \$15M** outsourced portfolio management practice
- **Led Client Experience Workstream strategic initiative**—built enterprise CX platform and CxO Advisory Council
- **Achieved 30% training revenue growth** through platform implementation

### Director, Services Center of Excellence

2017–2019

*200+ FTEs | ~1,500 active projects | Enterprise PMO consolidation*

- **Led enterprise PPM modernization**—selected and rolled out Clarizen enabling 19,000+ forecasted projects
- **Delivered \$2M ROI** through ERP/PPM consolidation into single cloud-based platform
- **Increased utilization 27%** over 3 years through operational optimization
- **Consolidated 4 departmental PMOs** into unified enterprise function

### Director, Project Management Office

2015–2017

*100 FTEs | \$60M portfolio | 300 concurrent projects*

- **Managed \$60M, 300-project portfolio** with consistent delivery excellence
- **Improved Client NPS by 8%** through standardization and client experience focus
- Established Project Governance Team with standardized templates, stage-gate reviews, and feedback processes

### Sr. Consulting Services Manager

2012–2015

*Southwest Region | 100-project portfolio | Technical cloud consulting*

- **Drove 800% growth over 3 years** in cloud consulting services
- Partnered with sales on technology roadmaps driving account expansion

### Capacity Performance Manager

2009–2011

*Ensynch, an Insight Company*

- **Increased billable utilization from 79% to 87%** year-over-year
- Developed executive dashboard for revenue and cost forecasting

## Board & Community Leadership

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- **Board of Advisors** — Women in Cloud (Insight Executive Sponsor)
- **Founders Board & Chapter Chair** — Women with Insight
- **Advisor & Fundraising Chair** — Life's Big Adventures
- **Member** — WIT Network, PMI-Phoenix, Scrum.org, Business Agility Institute

## Education & Certifications

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### **Project Management Professional (PMP)**

Project Management Institute

### **Bachelor of Arts, Mass Communications**

York College of Pennsylvania

## Core Executive Competencies

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P&L Ownership

M&A Integration

Revenue Growth

Practice Building

Organizational Design

Enterprise Transformation

Operational Excellence

Client Experience

Governance Frameworks

Talent Development